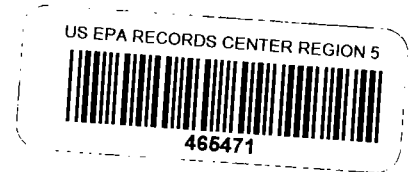


Ford Motor Company



Office of the General Counsel

Ford Motor Company
Parklane Towers West
Suite 1500
Three Parklane Boulevard
Dearborn, Michigan 48126-2568

March 15, 2001

Via Overnight Mail

Ms. Deena Sheppard-Johnson, SR-6J
U. S. Environmental Protection Agency
Remedial Enforcement Support Section
77 West Jackson Blvd.
Chicago, Illinois 60604

The Chemical Recovery Systems Site, Elyria, Ohio
Response to General Notice of Potential Liability

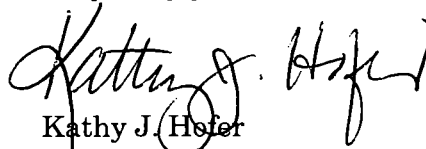
Dear Ms. Sheppard-Johnson:

Ford Motor Company received, on March 6, 2001, at its Ohio Assembly Plant, the General Notice Letter dated March 2, 2001 from James N. Mayka, relating to the Chemical Recovery Systems Site in Elyria, Ohio (the "Site"). The Notice Letter requested that Ford notify U.S. EPA, within ten days of receipt, of Ford's willingness to perform or finance the activities described in the letter (i.e., performance of a Remedial Investigation/Feasibility Study ("RI/FS") at the Site).

Ford's investigation into this matter has just begun. To the extent there is evidence that Ford generated hazardous substances that were disposed at the Site, and provided that a sufficient number of the other potentially responsible parties ("PRPs") receiving the General Notice Letter express a similar willingness, Ford would be willing to negotiate with U.S. EPA regarding the performance by the PRP group of the RI/FS for the Site.

Please send any further correspondence regarding the Site to me at the address shown above, or via e-mail to khofer@ford.com. My telephone number is (313) 594-1687 and my fax number is (313) 390-3083.

Very truly yours,


Kathy J. Hofer
Counsel

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